



ARRICOD

la Région
Languedoc
Roussillon

Kallikrates
'The New Architecture for Local Government in Greece in an Environment of Economic Crisis'

Dr. Michalis Christakis



QUAND LES TALENTS
GRANDISSENT,
LES COLLECTIVITÉS
PROGRESSENT

Du 26 au 28 novembre 2014 – Montpellier

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Dr. Michalis Christakis

**Member of the Board of National Centre for Public
Administration and Local Government (EKDDA)
General Secretary of the Municipality of Amaroussion**



ARRICOD



QUAND LES TALENTS
GRANDISSENT,
LES COLLECTIVITÉS
PROGRESSENT

1. The reform itself

DIVISION OF POWER IN GREEK POLITICAL SYSTEM

EXECUTIVE POWER

• PRESIDENT OF THE REPUBLIC

- Head of State
- 5 year term

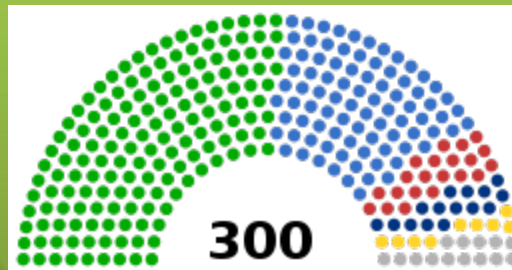
• GOVERNMENT

- Prime Minister (1)
- Ministers (16)
- Alternate Ministers (6)
- Deputy Ministers (20)

LEGISLATIVE POWERS

PARLIAMENT

- 300 elected members
- 4 year term



JUDICIARY

3

SUPREME COURTS:

- Court of Cassation
- Council of State
- Court of Auditors

Central Administration (Ministries)

Ministry for Development, Competitiveness and Shipping

Ministry of Rural Development and Food

Ministry of Health and Social Solidarity

Ministry of Administrative Reform and E-Governance

Ministry of Justice

Ministry of Foreign Affairs

Ministry of State

Ministry of Finance

*Greek
Government*

Ministry of National Defence

Ministry of Citizen Protection

Ministry of Interior

Ministry of Labour and Social Security

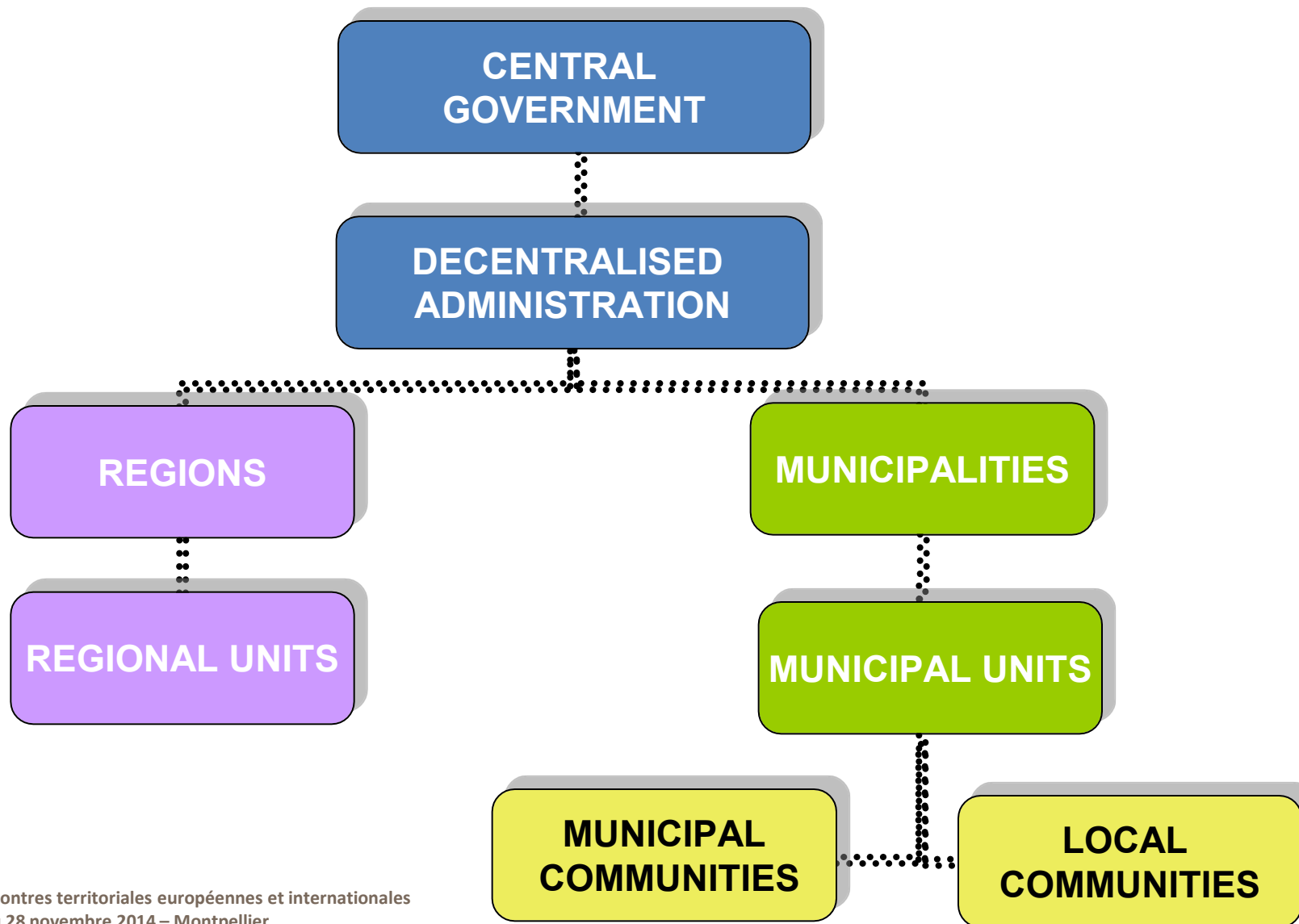
Ministry of Infrastructure, Transport and Networks

Ministry of Culture and Tourism

Ministry of Environment, Energy and Climate Change

Ministry of Education, Lifelong Learning and Religious Affairs

1. The reform itself



Kallikratis Local Administrative Reform Law (3852/2010)

Vision:

Enhancement of the cooperative function of Local Government in both levels.

Aims:

- ✓ Achieving Consolidation, Transparency, Merging and limitation of Legal Entities of Public Law and Enterprises of Municipalities & Regions.
- ✓ Transferring of new responsibilities & powers in Local & Regional Administrations.
- ✓ Enhancing responsibilities of financial audit.
- ✓ Creating new institutions for citizens' Consultation – promoting the effective participation of local society.
- ✓ Introducing new e-government applications for transparency in the decision making processes.

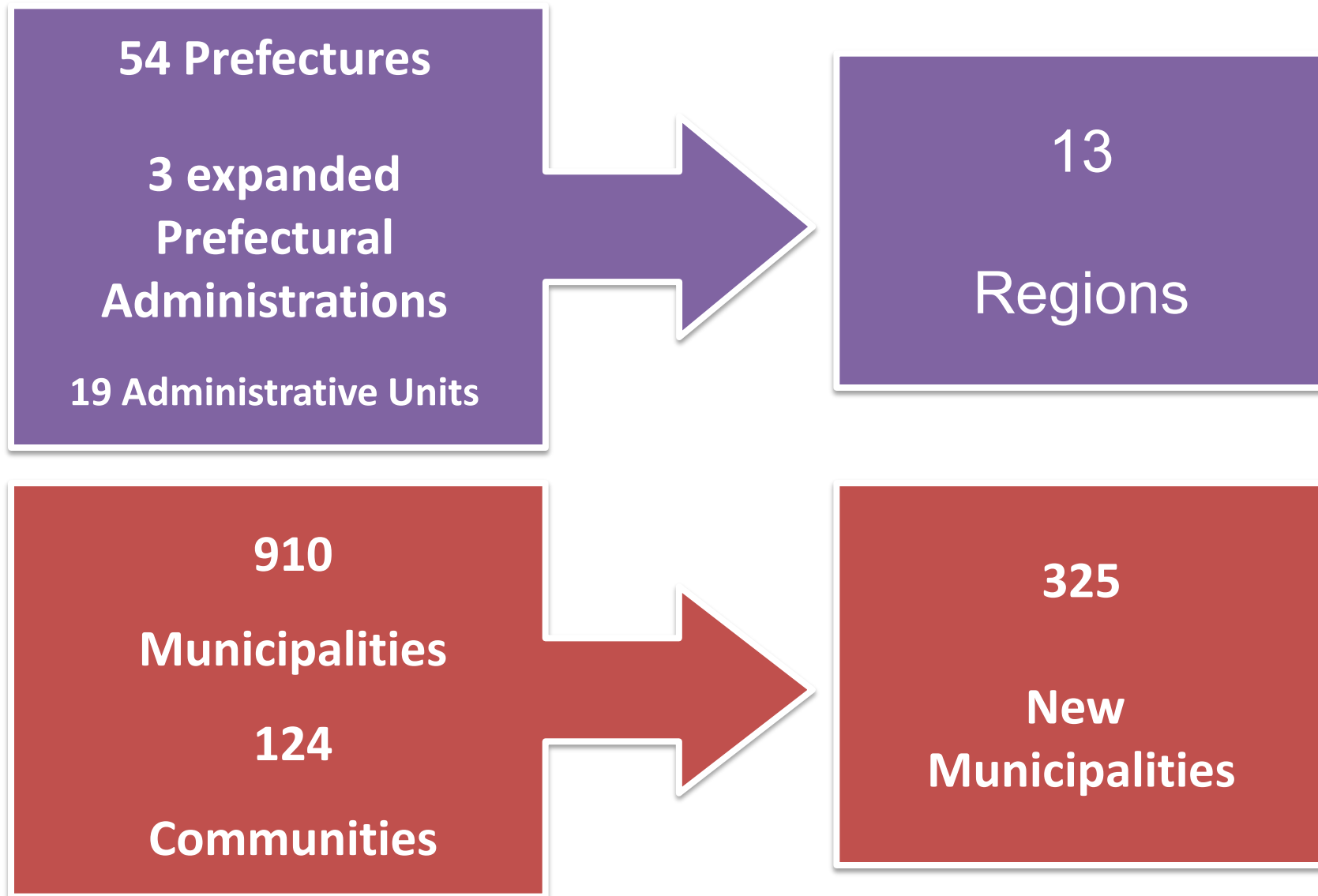
7 DECENTRALISED ADMINISTRATION

The Decentralized Administration in the Greek public administration way established in 2011, with the Law 3852/2010 of "Kallikratis".

	Decentralized Administration
	Attica
	Macedonia - Thrace
	Epirus - Western Macedonia
	Thessaly - Central Greece
	Peloponnese, Western Greece and Ionian Islands
	Aegean
	Crete



Kallikratis Local Administrative Reform of Local Government



13 ADMINISTRATIVE REGIONS OF GREECE

2nd LEVEL LOCAL ADMINISTRATION



Kallikratis Local Administrative Reform of Local Government

*REESTABLISHMENT of THE
1st LEVEL OF LOCAL
ADMINISTRATION*

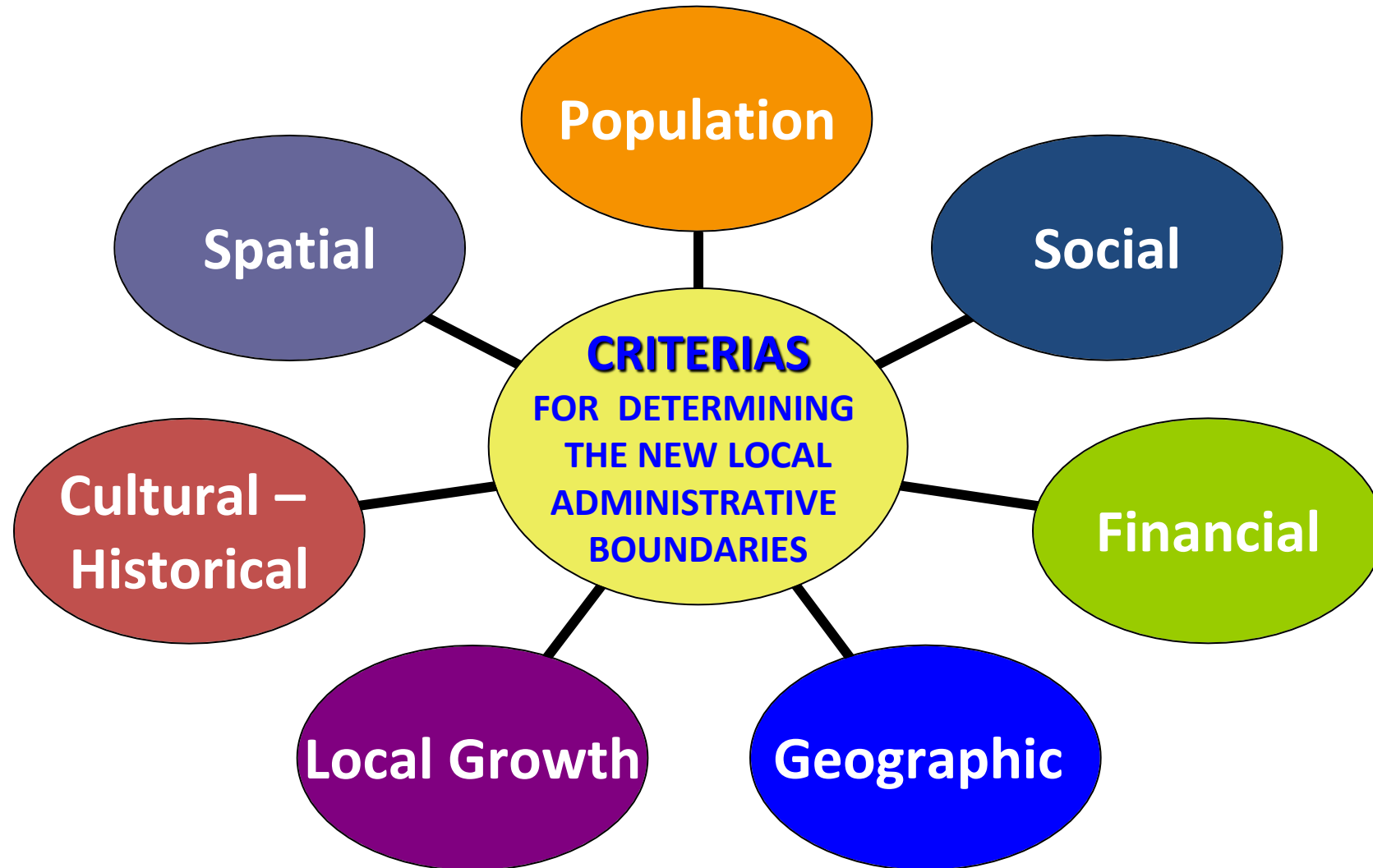
*With FEWER but MORE
POWERFUL
MUNICIPALITIES*

Municipalities :

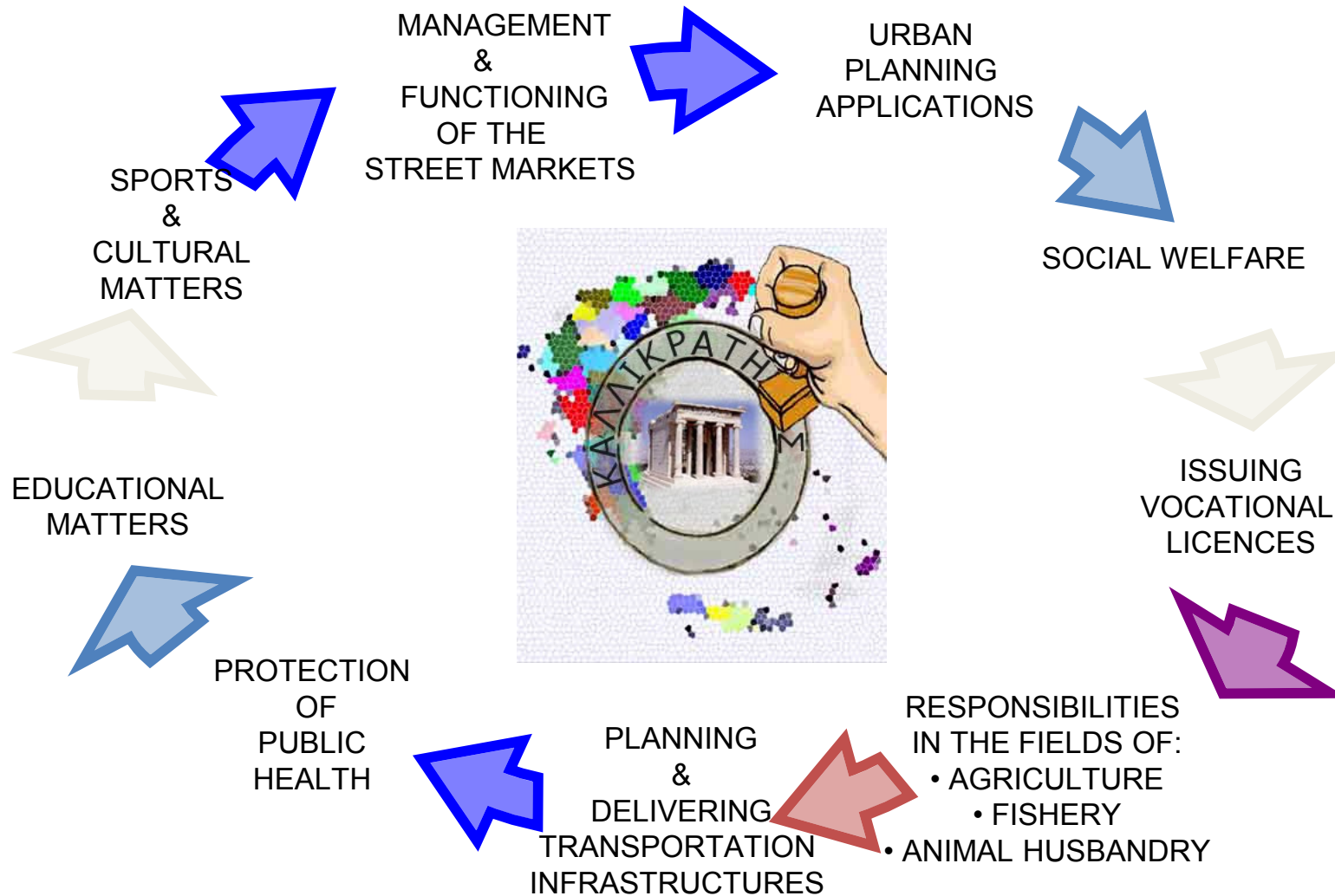
1. POWERFUL ENTITIES OF LOCAL GROWTH
2. EFFECTIVE “ADMINISTRATORS” OF QUALITATIVE SERVICES FOR THE BENEFIT OF THE CITIZENS



2. The New Economic Environment for local government and the implementation of amalgamation.



NEW RESPONSIBILITIES OF THE MUNICIPALITIES



NEW RESPONSIBILITIES OF THE MUNICIPALITIES



On the initiative of the Ministry of Interior in cooperation with the Institute of Local Government and the contribution of the Greek Society for Local Development and Local Government for the training and support of the implementation roadmap for immediate action, to ensure the smooth transition of new operators and government effective integration of adaptation to new operating conditions, for up to the first quarter of 2011.

NEW RESPONSIBILITIES OF THE MUNICIPALITIES

Following the above procedure, a business plan for 135 days was organized throughout Greece for Mayors, Head of Regions and Deputy Head of Regions.

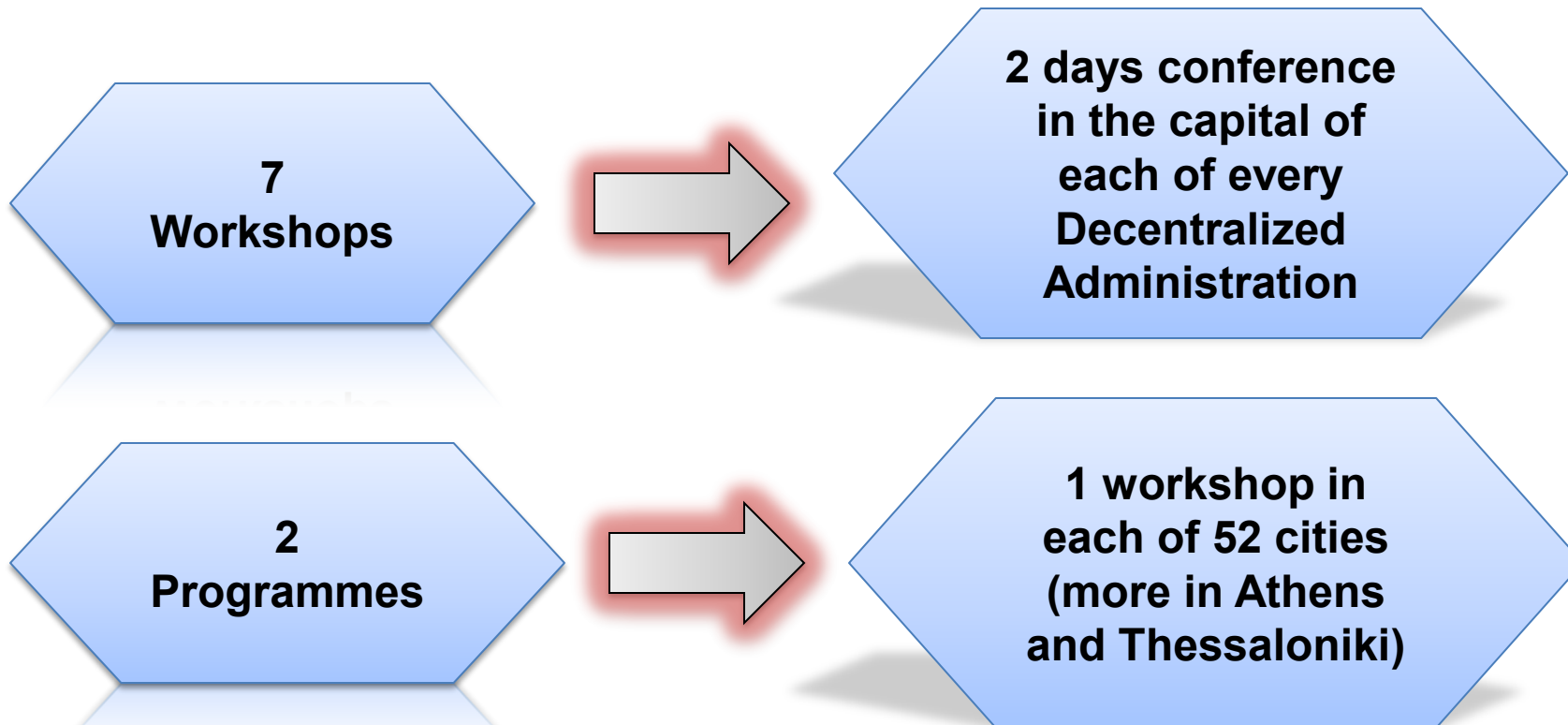
Themes which were developed in these workshops are

- Governance System - Formation of Institutions
- Organization of Municipal Services
- Social Services Organization
- Functional Integration
- Supervision of Municipalities & Regions
- Local Government Finances
- Personnel Transfer
- Models for the Organization of Internal Services of the New Municipalities
- Waste Management Methodology
- Planning Issues
- Digital City 2015



NEW RESPONSIBILITIES OF THE MUNICIPALITIES

To complete the above procedure had the implementation of training programmes in all Decentralized Administrations of Greece for acquiring knowledge and training of Kallikrates.



NEW RESPONSIBILITIES OF THE MUNICIPALITIES

Should note that the implementation period of the above programmes, resulted in the training of almost **6000** civil servants of the municipal and regional authorities.

ΚΑΛΛΙΚΡΑΤΗΣ
ΔΙΗΜΕΡΙΔΑ ΕΠΙΜΟΡΦΩΣΗΣ ΤΩΝ ΝΕΩΝ ΑΥΤΟΔΙΟΙΚΗΤΙΚΩΝ ΑΡΧΩΝ

ΠΡΟΓΡΑΜΜΑ
Πρώτη μέρα:
Επιχειρησιακό Πρόγραμμα 135 ημερών

Προσέλευση: 9:30
Διαπίστωση: 9:30 -10:30

Πρωινή συνεδρία

10.30 - 11.00: Συνοπτική Παρουσίαση Επιχειρησιακού Σχεδίου Δράσης για τη μετάβαση στον «Καλλικράτη»
11.00 - 11.30: «Οδικός χάρτης Τριμήνου»
11.30 - 12.00: Συγκρότηση Οργάνων - Σύστημα Διακυβέρνησης
12.00 - 12.30: Αρμοδιότητες και Μοντέλο Διοικητικής Υποστήριξης
12.30 - 13.00: Μετατάξεις Προσωπικού και Οργάνωση Υπηρεσιών
13.00 - 15.00: Συζήτηση

Ελαφρύ Γεύμα

Απογευματινή συνεδρία

17.00 - 17.30: Οικονομικά θέματα
17.30 - 18.00: Νομικά Πρόσωπα
18.00 - 18.30: Εποπτεία
18.30 - 19.00: Λειτουργική Ενοποίηση Πληροφοριακών Συστημάτων
19.00 - 19.30: Χρονοδιάγραμμα Κρίσιμων Ενεργειών έως 10/1/2011
19.30 - 21.30: Συζήτηση

Δείπνο

ΕΛΛΗΝΙΚΗ ΔΗΜΟΚΡΑΤΙΑ
Υπουργείο Εσωτερικών
Αποκέντρωση & Ηλεκτρονικής Διακυβέρνησης

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Το Έργο συγχρηματοδοτείται από την Ευρωπαϊκή Ένωση (ΕΚΤ)

ΚΑΛΛΙΚΡΑΤΗΣ
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ΠΡΟΓΡΑΜΜΑ
Δεύτερη μέρα:
«Η νέα προοπτική των Περιφερειών
και προτάσεις καλής οργάνωσης υπηρεσιών Δήμων»

Παράλληλες συνεδρίες Δημάρχων & Περιφερειαρχών/Αντιπεριφερειαρχών

Α) Δημάρχων:
10.00 - 14.30

10.00 - 10.30: Οργάνωση Δήμου και Διοικητικές Υπηρεσίες προς τον Πολίτη
10.30 - 11.00: Διαφάνεια και Ηλεκτρονικές Υπηρεσίες για τους Πολίτες
11.00 - 11.30: Πρόνοια - Κοινωνική Πολιτική
11.30 - 12.00: Διαχείριση Απορριμμάτων
12.00 - 12.30: Θέματα Πολεοδομίας
12.30 - 14.30: Συζήτηση

Β) Περιφερειαρχών - Αντιπεριφερειαρχών:
10.00 - 13.00:

10.00 - 11.00: Καλές Πρακτικές
11.00 - 12.00: Ευρωπαϊκή Εμπειρία
12.00 - 13.00: Συζήτηση

Καφές - Λήξη Επιμορφωτικής Διημερίδας

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ΚΕΔΚΕ

Το Έργο συγχρηματοδοτείται από την Ευρωπαϊκή Ένωση (ΕΚΤ)

THE IMPACT OF THE CRISIS IN MUNICIPALITIES

**WHAT
IS THE
OBSERVATORY
ON THE **IMPACT**
OF THE CRISIS**

**SHOW ME THE
IMPACT**

With the implementation of the "Kallikratis" reform, 325 new municipalities were created whose population, residential, administrative, economic, etc. sizes are now much larger than those of 1.034 Organizations of Local Governments emerged from the program "Kapodistrias". Through the powers that were transferred in 2011, mergers of subsidiaries legal entities of public law and private law, the new Economic and Trade Affairs and operational programs, municipalities have turned into political, administrative and development institutions with extended features, great services and many new activities.

THE IMPACT OF THE CRISIS IN MUNICIPALITIES

In this context, the municipalities have to deal with two major problems:

- How to ensure the provision of services and construction/ maintenance of infrastructure associated with the exercise of their powers under the pressing needs and the increased demand caused by the socio - economic crisis and even a horizon of at least five years?
- How to exploit all possible sources of funding to the exercise of their powers?

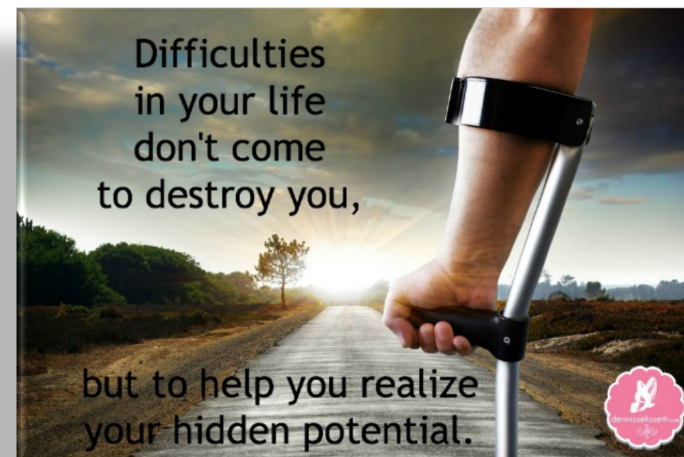
IMPACT OF GREECE CRISIS



The outcomes of amalgamations: what was difficult, what worked, where are we now?

{ Difficulties }

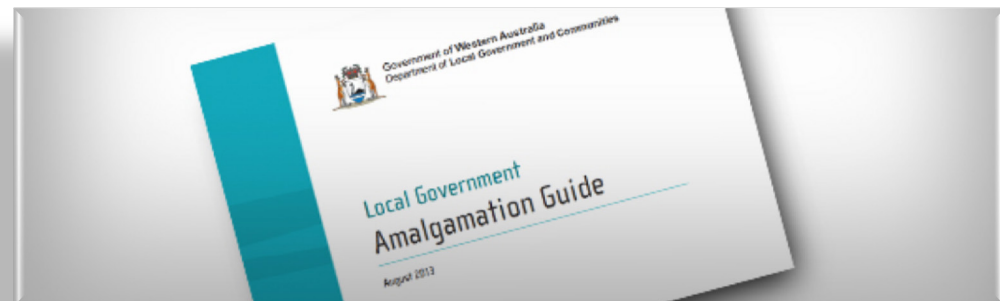
1. The curtailment of government grants, which reaches 60%.
2. The funding of local development initiatives and infrastructure that has virtually vanished and has been limited to financing – restructuring, its financial debts.
3. The continuous decrease in human resources because of retirements and redundancy / availability, and ending of project contracts.



The outcomes of amalgamations: what was difficult, what worked, where are we now?

{ Difficulties }

4. The increase in administrative costs imposed by the new financial rules and the new structures of financial control which have established
5. The increased needs for funding and enhancing of social structures and social initiatives in order to face the problems caused by the socio-economic crisis.



The outcomes of amalgamations: what was difficult, what worked, where are we now?

{ Best Practices }

Enhancing social infrastructure

The first tier of local government has evolved during the recent years as the focal point of reference of local communities, along with other social agencies in order to address to a large extent the effects of poverty, hunger, lack of health and medicine, housing shortage and generally socio-economic misery experienced by a large part of the population.



The outcomes of amalgamations: what was difficult, what worked, where are we now?

{ Best Practices }

A total of 2216 municipalities operate social structures and services employing 10,983 people and beneficiaries exceeding 153,000 people

Category	Structures	Category	Structures
Social groceries	49	Dormitories	5
Daily Centers of homeless host	14	Rations	39
Municipal vegetable gardens	29	Time banks	39
Intermediation offices	45	Social pharmacies	44
Total	137	Total	127

The outcomes of amalgamations: what was difficult, what worked, where are we now?

Now

- ✓ Complete program of empowerment of Local Government in collaboration with the European Commission and the German Government
- ✓ Promote the Roadmap to Local Government Reform

In European Union countries, the local government is the basic organizational unit of government that operates closer to the citizen. It is the institution that is responsible for the basic infrastructure, but also for many social services, and in some countries, also both for the infrastructure and services of the welfare state usually is in the hands of government.

Thank You For Your Attention!!!

I am at your disposal for questions.

Dr. Michalis Christakis

Member of the Board of National Centre for Public
Administration and Local Government (EKDDA)
General Secretary of the Municipality of Amaroussion

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